A meeting of the Board of Directors will be held in Public on
Thursday 3 Sept 2026, 9:30 am – 1:00 pm
Roman Lounge, Colchester Rugby Club, Raven Park, Cuckoo Farm Way Colchester, CO4 5YX
AGENDA

Quorum: Standing Order 4.11, no business shall be transacted at a meeting unless at least one-third of the whole number of the Chair and Directors (including at least one Non-Executive Director and one Executive) is present (five voting members)

No.	Item	Purpose	Lead		Approx Time
Section 1 – Chair's Business					
1.1	Welcome and Apologies for Absence • David Eagles • Anthony May • Mark Millar • Karen Sinnott	To note	Chair		9:30
1.2	Declarations of Interest	To note	Chair	Attachment	
1.3	Patient Story – Health Inequalities	Information	Chief Nurse/Sally Barber	Attachment	
1.4	Minutes of the meeting held on 2 July	Approval	Chair	Attachment	9:50
1.5	Matters Arising from the minutes and action log	To note	Chair	Attachment	
1.6	Report from the Trust Chair	To note	Chair	Attachment	
1.7	Report from the Chief Executive	To note	Chief Executive	Attachment	
Section 2 – Integrated Performance (full Integrated Performance Report within supporting documents at end of agenda)					
2.1	Integrated Performance Report Summary • *Including key performance metrics and financial update*	Assurance	Executive Leads	Attachment	10:00
2.2	Key Issues report – Quality and Patient Safety Committee – June/*July*	Assurance	Committee Chair	Attachment	
2.3	Learning from deaths Annual report	Assurance	Chief Medical Officer	Attachment	
2.4	Key Issues reports - Performance and Finance Committee – June/*July*	Assurance	Committee Chair	Attachment	
2.5	Key Issues report - People and Organisational Development Committee	Assurance	Committee Chair	Attachment	
2.6	Urgent and Emergency Care and Seasonal Variation Plan progress report	Assurance	MD / COO	Attachment	10min

No.	Item	Purpose	Lead		Approx Time
Refreshment break 11.00am (10 mins)					
Section 3 – Quality and Patient Safety					
3.1	Neonatal Care at ESNEFT- now and into the future"	Assurance	CMO / CN/Andrea Turner/Amy Bruce/Emma Hart	Attachment	11.10
3.2	Maternity and Neonatal • MNIB CKI • Implications and recommendations following the Ockenden Review and Baroness Amos Report • Perinatal thematic report (Q1)	Assurance	CN/ Director of Midwifery	Attachment	11.30
3.3	Health and safety Annual Report	Approval	Director of Estates and Facilities	Attachment	11.50
3.4	Infection Prevention and Control Annual Report	To Note	CN	Attachment	11.55
3.5	Premises Assurance Model Assessment	Approval (endorsement prior to submission)	Director of Estates and Facilities	Attachment	12.00
Section 4 – Strategy and Transformation					
There are no items for consideration					
Section 5: People					
5.1	Workforce Disability Race Equality Standard (WDES) Annual Report	To Note	Chief People Officer	Attachment	12.10
5.2	Workforce Race Equality Standard (WRES) Annual Report	To Note	Chief People Officer	Attachment	
5.3	Guardian of Safe Working Hours	Assurance	Chief Medical Officer	Attachment	
Section 6 Governance					
6.1	Key Issues report - Audit and Risk Committee	Assurance	Committee Chair	Attachment	12.30
6.2	Board Committee Effectiveness and Terms of Reference Reviews	Approval	Director of Governance	Attachment	12.35
Section 7 – Questions from the public					
7.1	Public Questions relating to the agenda	Discussion	Chair		12:45
Section 8 – Urgent business					
8.1	Any Other Urgent Business	Information	Chair		
8.2	Date of next meeting in Public & Private 9.30am, Thursday 5 November 2026, Conference Centre, Kesgrave War Memorial, Twelve-Acre Approach, Kesgrave, Suffolk, IP5 1JF	Information	Chair		1:00
EXCLUSION OF THE PRESS AND PUBLIC					
The Chair to move those representatives of the press and other members of the public be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest.					

Supporting documents / appendices

A) Integrated Performance Report

Contact information:
All papers are published on the Trust website a few days before each meeting https://www.esneft.nhs.uk/about-us/how-we-work/board-of-directors-meetings/

For further information, please contact the Board and Committee Secretary, Tina Terry, tina.terry@esneft.nhs.uk, 07745 746072, during office hours

Wifi Code: Colchester Rugby Club