East Midlands Ambulance Service NHS Trust

AGENDA
TRUST BOARD

Details: **Thursday 26 November 2026, 09.30 hours**
Meeting Rooms 1 and 2, Horizon Place, Mellors Way, Nottingham Business Park, NG8 6PY

Members:

Jeff Worrall	JW	Trust Chair
Richard Henderson	RH	Chief Executive
Steven Dykes	SD	Clinical Director
Tom Gibbs	TG	Non-Executive Director
Kerry Gulliver	KG	Director of People
Ben Holdaway	BH	Director of Operations
Jackie Jones	JJ	Non-Executive Director
John Kelly	JK	Non-Executive Director
Will Legge	WL	Deputy Chief Executive
Oliver Newbould	ON	Non-Executive Director
Ballu Patel	BP	Non-Executive Director
Stuart Poynor	SP	Director of Finance
Keeley Sheldon	KSh	Director of Quality

Attendees:

Claire Dorigo	CD	Director of Operational Improvement
Ben Evans	BE	Director of Service Delivery
Ian Mursell	IM	Deputy Director of Paramedicine and AHP
Karen Sullivan	KSu	Associate Director of Corporate Governance (Trust Secretary)
Mel Wright	MW	Assistant Director of Communications
Catherine Thomas	CT	Governance Manager (minute taker and governance adviser)

Agenda Items		Raised by	Paper	Timing
ADMINISTRATION				**09:30**
PB/26/198	**Chair's Welcome and Introduction**	Chair	Verbal	
PB/26/199	**Apologies**	Chair	Verbal	
PB/26/200	**Declarations of Interest**	Chair	Verbal	
PB/26/201	**Questions from the Public relating to the Agenda** *For Consideration*	Chair	Verbal	
PB/26/202	**Minutes of the Previous Meeting** *For Approval*	Chair	Attached	
PB/26/203	**Matters Arising Action Log** *For Consideration*	Chair	Attached	
PB/26/204	**Patient Story** *For Consideration*	KSh	Presentation	
PB/26/205	**Chief Executive's Report** *For Consideration*	RH	Attached	

ASSURANCE				**10:30**
PB/26/206	**Integrated Board Report** *For Assurance*	SD	Attached	
PB/26/207	**Financial Performance Report** *For Assurance*	SP	Attached	
PB/26/208	**Quality and Governance Committee Record of Business** *For Assurance*	JJ	Attached	
PB/26/209	**Finance and Performance Committee Record of Business** *For Assurance*	ON	Attached	
PB/26/210	**Workforce Committee Record of Business** *For Assurance*	BP	Attached	

GOVERNANCE				11:15
PB/26/211	**Governance Report** *For Approval*	KSu	Attached	
PB/26/212	**Board Assurance Framework** *For Approval*	KSu	Attached	

CONFIDENTIAL MEETING MOTION	11:30
PB/26/213	**Confidential motion:** The Board will resolve that representatives of the press and other members of the public be excluded from the remainder of the meeting, having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest (Section 1[2] Public Bodies [Admission to Meetings] Act 1960)

Reference Documents – Minutes of the following meetings:

- Ref Doc 11/01 – Quality and Governance Committee, 13 October 2026 (approved)
- Ref Doc 11/02 – Finance and Performance Committee, 22 September 2026 (unapproved)
- Ref Doc 11/03 - Workforce Committee, 12 October 2026 (approved)

Details of the Next Meeting:
Tuesday, 22 December 2026, 09:30 hours
Meeting Rooms 1 and 2, Horizon Place, Mellors Way, Nottingham Business Park, NG8 6PY

Meeting administration:
Governance Team - Email committeeadmin@emas.nhs.uk