Board of Directors (BoD) Open meeting - Thursday 1 October 2026

Thursday 1 October 2026, 01:00PM - 04:40PM

held by Microsoft Teams

NHS
East Kent Hospitals University
NHS Foundation Trust

Agenda

OPENING/STANDING ITEMS

01:00PM - 01:02PM
2 min

26/71
Welcome and Apologies for Absence

To Note *Interim Chair*

Verbal

01:02PM - 01:03PM
1 min

26/72
Confirmation of Quoracy

To Note *Interim Chair*

Verbal

01:03PM - 01:04PM
1 min

26/73
Declaration of Interests

To Note *Interim Chair*

26-73 - Board of Directors register of interests September 2026.pdf (3 pages)

01:04PM - 01:07PM
3 min

26/74
Minutes of Previous Meeting held on 28 July 2026

Approval *Interim Chair*

26-74 - Unconfirmed BoD 28.07.26 Open Minutes.pdf (21 pages)

01:07PM - 01:10PM
3 min

26/75
Matters Arising from the Minutes on 28 July 2026

Approval *Interim Chair*

26-75 - Front Sheet Open BoD Action Log.pdf (6 pages)

People

01:10PM - 01:30PM
20 min

26/76
Staff Story

Information *Chief People Officer (CPO)*

Verbal

REGULATORY AND GOVERNANCE

01:30PM - 01:35PM
5 min

26/77
Interim Chair's Report

Information *Interim Chair*

Verbal

01:35PM - 01:40PM
5 min

26/78
Acting Chief Executive Officer's (CEO's) Report

Discussion *Acting CEO*

26-78 - Acting CEO Report Board 01 October 2026 FINAL.pdf (6 pages)

01:40PM - 01:45PM
5 min

26/79
Systems and Place Updates: System Working

Discussion *Interim Chair / Acting CEO*

Verbal

01:45PM - 02:05PM
20 min

26/80
Organisational Strategy 2026 - 2031

Approval *Acting CEO/Chief Strategy and Partnerships Officer (CSPO)*

26-80.1 - Front Sheet Trust Strategy 1 Oct 26 Board.pdf (2 pages)
26-80.2 - App 1 EKHUFT_Improving_Health_Together_2026-2031_v7.pdf (34 pages)

Sustainability

02:05PM - 02:20PM
15 min

26/81
Performance and Finance Reporting:

Assurance *Executive Directors*

26/81.1
Integrated Performance Report (IPR)

Discussion *CSPO/Executive Directors*

26-81.1.1 - BoD Front Sheet Aug 26 IPR.pdf (5 pages)
26-81.1.2 - App 1 Board IPR_Aug26_FINAL.pdf (58 pages)

26/81.2
Month 5 Finance Report

Information *Chief Finance Officer (CFO)*

26-81.2.1 - Month 5 2026-27 Finance Report Board.pdf (4 pages)
26-81.2.2 - App 1 Month 5 Finance pack Short.pdf (7 pages)

02:20PM - 02:25PM
5 min

26/82
Finance and Performance Committee (FPC) - Chair Assurance Reports

Approval *Chair FPC - Spencer Prosser*

- 26-82.1 - FPC Committee Chair Assurance Report 04.08.26 FINAL.pdf (2 pages)
- 26-82.2 - FPC Committee Chair Assurance Report 25.08.26 FINAL.pdf (2 pages)

02:25PM - 02:30PM
5 min

26/83
Charitable Funds Committee (CFC) - Chair Assurance Report

Assurance *Chair CFC - Belinda Phipps*

- 26-83 - CFC Chair Assurance Report 01.09.26.pdf (2 pages)

02:30PM - 02:40PM
10 min

TEA/COFFEE BREAK (10 MINS)

Quality and Safety - Patients - Partnerships - Sustainability

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02:40PM - 02:50PM
10 min

26/84
Significant Risk Register Report

Assurance *Chief Nursing and Midwifery Officer (CNMO)*

- 26-84 - BoD Significant Risk Report 1 Oct 26.pdf (56 pages)

02:50PM - 03:00PM
10 min

26/85
Care Quality Commission (CQC) Update Report

Assurance *CNMO*

- 26-85 - CQC Board of Directors report Oct Final.pdf (12 pages)

Quality and Safety - Patients

03:00PM - 03:15PM
15 min

26/86
Learnings from Review

26/86.1
Response to the Independent Stillbirth Review

Assurance *CNMO/Director of Midwifery (DoM)/External Review Team*

- 26-86.1 - Stillbirth Report 28.9.2026 FINAL.pdf (25 pages)
- 26-86.2 - App 1 EKHUFT External Review of Stillbirths 2026 Final.pdf (35 pages)

03:15PM - 03:25PM
10 min

26/87
Women's and Children Care Group Maternity and Neonatal Assurance Board (MNAB)

Assurance *CNMO/DoM*

- 26-87 - MNAB Chair Assurance Report 1 Oct 26 Board.pdf (3 pages)

03:25PM - 03:35PM
10 min

26/88
NHS England Experience of Care Improvement Framework – maturity matrix self-assessment