DARTFORD AND GRAVESHAM NHS TRUST
TRUST BOARD MEETING
09.30am, Thursday, 1 October 2026
Boardroom, Level 4, DVH

AGENDA – PART 1

	Item		Lead	Requirement	Enclosure
09.30	10-1	Apologies for Absence	Chair	Note	Verbal
09.30	10-2	Declarations of Interest	Chair	Note	Verbal
09.30	10-3	Questions from Members of the Public	Chair	Discuss	Verbal
09.35	10-4	Minutes of the Board held 6 August 2026	Chair	Approval	A
09.40	10-5	Matters Arising and Action Log Review	Chair	Approval	B
09.45	10-6	Chair's Report	Chair	Note	C
09.50	10-7	Chief Executive's Report	Chief Executive	Note	D
09.55	10-8	Trust Risk Report	Interim Chief Medical Officer	Note	E
		JOURNEY TO OUTSTANDING			
10.05	10-9	Patient Story	Chief Nurse	Discussion	Presentation
10.20	10-10	CQI Improvement Project and Progress Report	CQI Team	Discussion	F
10.35	10-11	Summary of the IPC External Review and BAF Action Plan	Interim Chief Nursing Officer	Note Approve	G
10.40	10-12	Safer Staffing Report for Nursing	Interim Chief Nursing Officer	Assurance	H
10.50	10-13	Responsible Officer's Report	Interim Chief Medical Officer	Approve	I
Break		**SMART AND SUSTAINABLE CARE**			
11.10	10-14	Integrated Performance Report (Month 5)	Executive Team	Assurance	J
11.20	10-15	Finance Report M5	Chief Finance Officer	Assurance	K
11.30	10-16	Resilience Plans for Winter Pressures	Chief Operating Officer	Note	L
11.40	10-17	Maternity Dashboard and Report	Interim Chief Nursing Officer	Assurance	M
		HEALTHY LOCAL PEOPLE			
11.50	10-18	System and Partnership Report	Chief Executive Officer	Approve	N
		ASSURANCE			
12.00	10-19	Quality & Performance Committee Report September 2026 • Complaints Annual Report	Quality & Performance Committee Chair	Note Approve	O

	Item		Lead	Requirement	Enclosure
	10-20	Finance & Investment Committee Report September 2026	Finance & Investment Committee Chair	Note	P
	10-21	People & Organisational Development Committee Report August 2026	P&OD Committee Chair	Note	Q
		MISCELLANEOUS			
12.10	10-22	Use of the Common Seal	Trust Secretary	Assurance	Verbal
12.15	10-23	Gold Ward Accreditations – SAU and Heart Centre	Interim Chief Nursing Officer	Discussion	Verbal
12.30	10-24	**Any Other Business**	All	Discuss	Verbal
		Questions From Members Of The Public			
	EXCLUSION OF THE PUBLIC AND PRESS **Notice of Motion:** Those members of the public and press be excluded from the remainder of the meeting by reason of the confidential nature of the business to be transacted.				
	DATES OF FUTURE MEETINGS: • Thursday 3 December 2026		• Thursday 4 February 2027		

Jackie Craissati, Chair

Dartford and Gravesham NHS Trust

DARTFORD AND GRAVESHAM NHS TRUST
TRUST BOARD
MINUTES OF THE MEETING HELD ON 6 AUGUST 2026
BOARDROOM, LEVEL 4 TRUST HEADQUARTERS

Present:

Jackie Craissati	Trust Chair	JCr
Tom Clark	Chief Executive Officer	TC
David Ahmad	Non-Executive Director	DA
Jules Christmas	Non-Executive Director	JCh
Stephen Cornes	Non-Executive Director	SC
Chris Gonde	Non-Executive Director	CG
Zoe Penn	Non-Executive Director	ZP
Helen Wiseman	Non-Executive Director	HW
Andrea Ashman	Chief People Officer	AA
Seshadri Sriprasad	Chief Medical Officer	SS
Guy Dentith	Chief Finance Officer	GD
Steve Fenlon	Deputy Chief Executive	SF
Di Gambrell	Chief Nursing and Midwifery Officer	DG
Dave Horne	Representing Chief Operating Officer	DH
David Ruiz-Celada	Chief Strategy and Transformation Officer	DRC

In Attendance:

Charmaine Wright	Head of Patient Experience (Item 8-9 only)	CW
Anthony Lee	Patient (Item 8-9 only)	AL
Charlotte Kamundi	Research Nurse	CK
Zoe Love	Senior Continuous Quality Improvement Specialist	ZL
Dave Horne	Divisional Director Operations (Medicine, Cancer and Emergency Care)	DH
Dan Pacurur	Resident Doctor	DP
Yashar Deylamipour	Clinical Lead	YD
Dina Stavarekelli	Director of Midwifery (Item x only)	DS
ITU Team	Representative from ITU for Gold Award	-
QMH Team	Representative from QMH for Gold Award	-
Jane Burr	Trust Secretary	JB
Victoria Moore	Deputy Trust Secretary (minutes)	VM

Members of the Public:

Hannah Overland	Observing
Parisa Mansoori	Observing
Eunice Shang-Simpson	Observing
Frantzeska Kolyda	Observing
Barry Burton	Observing

Apologies:

Lee Martin	Chief Operating Officer	LM

APPROVED