Calderdale and Huddersfield NHS Foundation Trust

Public Board of Directors

Schedule	Thursday 12 November 2026, 9:00 — 12:00 GMT
Venue	Rooms 3 & 4, Acre Mills Outpatients
Organiser	Amber Fox

Agenda

9:00	1.	Welcome and Introductions: Jane English, Director of Workforce and Organisational Development Lynsey Marsden, Interim Head Nurse RAFT (for the patient story) Alistair Smith, CHS Non-Executive Director (observing) Rachel Crossley, Public Health Consultant Lorraine Wolfenden, Public Governor (Lead Governor) To Note - Presented by Helen Hirst	1
9:01	2.	Apologies for absence: Denise Sterling, Non-Executive Director Tim Busby, Non-Executive Director To Note - Presented by Helen Hirst	2
9:02	3.	Declaration of Interests To Receive	3
9:03	4.	Minutes of the previous meeting held on 10 September 2026 To Approve - Presented by Helen Hirst	4
		APP A - DRAFT Minutes of the Public Board of Directors - 10.09.26.docx	5

9:05	5. Matters Arising and Action Log To Note - Presented by Helen Hirst	20
	APP B - Action Log as at 10.09.26 (Public Board of Directors) (A).docx	21
9:10	6. Chair's Report To Note - Presented by Helen Hirst	23
	APP C - Chairs Report Nov 26.docx	24
9:15	7. Chief Executive's Report To Note - Presented by Rob Aitchison	28
9:25	8. Patient Story – The Perfect Discharge Week Presented by Jo Hilton, Chief Nurse and Lynsey Marsden, Interim Head Nurse RAFT To Note	29
9:45	9. Maternity and Neonatal Oversight Report inc. Thirlwall report letter (enclosed) To Approve - Presented by Jo Hilton	30
	APP E - BOD Maternity and Neonatal report Nov 2026.docx	31
10:00	10. Trust's One Year Strategic Objectives 2026-27 – Progress Report 2 of 3 To Note - Presented by Anna Basford	75
	APP F1 - 2026-27 Strategic Annual Plan Progress Report Cover Sheet - Trust Board 12 Nov 2026.docx	76
	APP F2 - Strategic Objectives - Progress Report November 2026.docx	78

10:10	11.	Health Equity Strategy Progress Update Presented by Jonny Hammond, Deputy Chief Executive and Rachel Crossley (Consultant in Public Health) To Note	96
		APP G1 - Board of Directors Cover Sheet Health Equity Nov 2026.docx	97
		APP G2 - Board of Directors Health Equity Update Nov 2026.docx	99
		APP G3 - Board of Directors Health Equity Update Nov 2026 Appendix 1 Health Equity Programme update report September 2026.pptx	103
		APP G4 - Board of Directors Health Equity Update Nov 2026 Appendix 2 Annual Commitments Assessment.pptx	110
		APP G5 - Board of Directors Health Equity Update Nov 2026 Appendix 3 NEW DRAFT - Health Equity IPR.pdf	116
10:20	12.	COMFORT BREAK	131
10:30	13.	Quality Committee Chair Highlight Report – 6 October 2026 & 3 November 2026 - Learning from Deaths Q1 Report - Director of Infection Prevention and Control (DIPC) Q2 Report To Note - Presented by Denise Sterling and Neeraj Bhasin	132
		APP H1 - Quality Committee Highlight Report 06.10.2026.docx	133
		APP H2 - Quality Committee Board Highlight Report - November 2026.docx	135
		APP H3 - LfD Q1 Board of Directors Cover Sheet 27102026.docx	137
		APP H4 - Q1 2026.27 Learning from Deaths Report - final 02.10.2026 v3.docx	139
		APP H5 - DIPC Lead nurse Q2 October 2026 IPC report with front sheet.docx	150