Bundle BSW Group Board 3 September 2026

Agenda
Item 1.0 BSW Hospitals Group Board Agenda 030926 Public Session Draft v0.6

1 Opening Business

1.1 Welcome and apologies

1.2 Declarations of Interest

1.3.1 Minutes of previous meetings
(a) Minutes of the Group Board meeting of 2 July 2026
(b) Minutes of the meeting of GWH Trust Board in public on 11 June 2026
(c) Minutes of the meeting of SFT Trust Board in public on 15 June 2026
Item 1.3 A BSW Hospitals Group Joint Committee PUBLIC MoM 2026.07.02 (draft) v3
Item 1.3 B SFT Draft Public Board mins 15 June 2026
Item 1.3 C GWH Board Minutes Public 11 June 2026 (draft) v2

1.3.2 Actions log review (Trust Boards held in public)
Item 1.3 GWH Board Action Log PUBLIC Jun-26
Item 1.3.2 BSW Hospitals GroupJC ActionsLog 270826 v1.0

2 Patient / Staff Story

2.1 Maternity Stories - GWH, SFT, RUH
Item 2.1 Patient story cover sheet to the Board of Directors September 2026

3 Chair and Chief Executive Reports

3.1 Group Chair's Report
Item 3.1 Group Board Chair Report 030926v0.2

3.2 Group Chief Executive Report
Item 3.2 Group Board Cover Sheet CEO report 030926v0.6

4 Group Reports

4.1 Group Executive Committee Upward Report
Item 4.1 Group Board Cover Sheet Group Executive Committee Upward Report v0.2

4.2 Group Integrated Performance Report
Item 4.2 Cover BSW Group IPR August 2026
Item 4.2 BSW Group IPR August 2026 - Final Version

4.3 Group Quality and Safety Report

4.3.1 Maternity & Neonatal 10-point plan development report
Item 4.3.1 Front sheet for Group Board NHSE 10-Point Action Plan
Item 4.3.1 Appendix 2 Briefing paper on the NHSE 10 point plan for Maternity and Neonatal Services sept board apppendix 2

4.3.2 Maternity & Neonatal quarterly safety report (RUH, SFT, GWH)
Item 4.3.2 SFT Maternity and Neonatal Safety 03.09.26 Q&S Report Quarter 1
Item 4.3.2 SFT Maternity and Neonatal Q&S Report Q1 Apr - Jun 26 (1)
Item 4.3.2 GWH Front sheet Q1 v3 22.07.2026
Item 4.3.2 GWH FINAL Maternity and Neonatal safety report Q1 21.07.26

Item 4.3.2 RUH COver Quarterly Quality Report 26-27 Upward Report
Item 4.3.2 RUH Q1 26-27 Quality Report

4.3.3 Fuller Inquiry: Board Assurance Statements (RUH, SFT, GWH)
Item 4.3.3_Cover Board Assurance Statements_Fuller NHSE letter 26th June 2026

4.3.4 Directors of Infection Prevention & Control Report
Item 4.3.4 group board-cover-sheet Annual infection Prevention and Control Report 2025 26 03 09 26

4.4 Group Finance Report

4.5 Group People Report
- Annual Responsible Officer Report (Medical Revalidation & Appraisal Annual Report)
Item 4.5 Cover CPO Report July 2026 V1.0
Item 4.5 BSW Workforce Oversight Meeting M03

4.5.1 Annual Responsible Officer Report (Medical Revalidation & Appraisal Annual Report)
Item 4.5.1.1 GWH Group Board Cover Sheet - GWH AOA HLRO Annual Report
Item 4.5.1.1 RUH Cover Private Group Board Report
Item 4.5.1.1 SFT 2526 RO report cover sheet

4.6 Group Digital Report
- Annual Cyber Report
Item 4.6 group board-cover-sheet BSW Hospitals Group Digital Service Report September 2026

5 Care Organisation Reports

5.1 GWH Managing Director's Report
Item 5.1 GWH MD Report Sept Board Cover Sheet Completed
Item 5.1 GWH MD Report June 2026 Board Draft

5.2 SFT Managing Director's Report
Item 5.2 SFT MD Report August GC 2026 inc Appendices (1)

5.3 RUH Managing Director's Report
Item 5.3 BSW MD Report - RUH - August 2026 vfinaljpREVISED

6 Risk and Assurance

6.1 Group Risk Register
Item 6.1 BSW Group Risk Register August 2026
Item 6.1 GRR Aug26 v7 dashboard
Item 6.1 GRR Aug26 v7 risk register

6.2 Risk & Assurance Committee Escalation Report
Item 6.2 RAC Chairs Report 3 Sept 2026 v1.0

6.3 Risk & Assurance Committee Terms of Reference
Item 6.3 GOV - B - 002 BSW Grp Bd RAC ToR FINAL 1.0

7 Strategic Delivery

7.1 Corporate Services Transformation
Item 7.1 Group Board Cover Sheet - Corporate Services - September 2026V2
Item 7.1 Appendix A - Corporate Services Transformation Programme Update Presentation - September 2026

7.2 Digital Report: EPR Programme
Item 7.2 Group Board Cover Sheet EPR Update 03.09.26v0.1
Item 7.2 A - Appendix A. EPR Programme Update July 2026

8 Group Governance

8.1 Board Assurance Framework
Item 8.1_Cover Group_Board Cover_Initial Group BAF_SEP26v0.4
Item 8.1 BSW Group Initial BAF Aug 2026 - GRR references tracked

8.2 Board Declaration of Interests Register
Item 8.2 Cover BSW Group Board - DoI Report Sept-26
Item 8.2 BSW Group Board DoI Register Sept-26 v2

9 Unitary Organisation Governance

9.1 GWH Unitary Governance
(a) Committee Assurance Reports
- Audit Risk & Assurance Committee report 24 June 2026
Item 9.1 A GWH Audit, Risk & Assurance Board Report Jun-26

9.2 RUH Unitary Governance
(a) Committee Assurance Reports
- Charities Committee 18 June 2026
- Non-Clinical Governance Committee 17 June 2026
Item 9.2 A - Charities Upward Report July 2026
Item 9.2 A - NCGC Upward Report July 2026

9.3 SFT Unitary Governance
(a) Committee Assurance Reports
- Clinical Governance Committee 30 June 2026
- People & Culture Committee 25 June 2026
(b) SFT Constitution Amendment
Item 9.3 A CGC 30 June 2026 escalation report to COMC
Item 9.3 A Assurance Committee Report PCC Jun 26
Item 9.3 B Group Board Cover Sheet SFT Constitution Amendment Sept 2026
Item 9.3 B SFT Constitution Amendment SID Deputy Chair v0.2

10 Forward look and closing business

10.1 Forward look (including items for next agenda)

10.2 Any Other Business

10.3 Written Answers to Public Questions
- Question to GWH and Response
Item 10.3 Questions from the public Gp Bd Aug-26

10.4 Reflections

10.5 Private Board - Business Summary

10.6 Date and time of next meeting

10.7 Exclusion of the Public and Press

11 Close