Board held in Public

Thursday 5 November 2026, 09:30 - 12:15

Horton Park Centre, 99 Horton Park Avenue Bradford BD7 3EG

The Board of Directors held in Public meeting is held in public rather than being public meetings: this means that the public are very welcome to attend but cannot take part.

We welcome stakeholders to submit questions at least 5 days in advance to the Board of Directors held in Public.(contact details are at the end of the agenda).

This meeting will be held in person at Horton Park (details of how to express your interest in joining this meeting can be found at the end of the agenda).

Agenda

09:30 - 09:32
2 min

1. Welcome and apologies for absence (verbal)

Information *Sarah Jones*

Item 01.0 - Board of Directors Agenda - held in public - 5 November 2026 v4.pdf (4 pages)

09:32 - 09:33
1 min

2. Declaration of any conflicts of interest (enclosure)

Information *Sarah Jones*

Item 02.0 - Declarations of Interest - Board of Directors - October 2026 V1.1.pdf (1 pages)

09:33 - 09:33
0 min

3. Trust Risk Appetite Matrix (enclosure)

Information *Fran Stead*

Item 03.0 - Risk Appetite Matrix.pdf (1 pages)

09:33 - 09:33
0 min

4. Questions received (verbal)

Discussion *Sarah Jones*

09:33 - 09:35
2 min

5. Minutes of the previous meetings held on 23 July 2026 and 10 September 2026 (enclosures)

Decision *Sarah Jones*

Item 05.0.0 - Public Board minute 23 July 2026 Chair approved.pdf (15 pages)
Item 05.0.1 - Public Board minutes 10 September 2026 -Chair approved.pdf (13 pages)

09:35 - 09:35
0 min

6. Matters arising (verbal)

Information *Sarah Jones*

Close Holly 29/10/2026 15:09:24

09:35 - 09:40
5 min

7. Action log (enclosure)

Sarah Jones

Item 07.0 - Public Board of Directors - Action Log - for 5 November 2026.pdf (3 pages)

09:40 - 10:00 (20 min)

8. Board story - Mental Health Services experiences (presentation)

Discussion *Suzanne Hala and CB/SB*

10:00 - 10:05 (5 min)

9. Chair's Report (enclosure)

Sarah Jones

Item 09.0.0 - Chair's Report - 5 November 2026 (Final)_.pdf (4 pages)

10:05 - 10:15 (10 min)

10. Chief Executive's Report (enclosure)

Discussion *Phillipa Hubbard*

Item 10.0 - CE Report Public - November 2026.pdf (7 pages)

Quality and Safety

10:15 - 10:20 (5 min)

11. Alert, Advise, Assure and Decision Report: Mental Health Legislation Committee held 17 September 2026 (enclosure)

Discussion *Warren Brown*

Item 11.0 - AAAD - Effective Oversight Escalation and Assurance - MHLC 17 Sept 2026 CHAIR EXEC APP.pdf (3 pages)

10:20 - 10:25 (5 min)

12. Alert, Advise, Assure and Decision Report: Quality and Safety Committee held 16 September and 21 October 2026 (enclosure)

Discussion *Alyson McGregor*

Item 12.0.0 - AAAD - Effective Oversight Escalation and Assurance - QSC Sept 2026 - Final - Chair Approved.pdf (4 pages)

Item 12.0 - AAD - Effective Oversight Escalation and Assurance - QSC October 2026 - Chair Approved.pdf (3 pages)

10:25 - 10:35 (10 min)

13. Freedom to Speak up thematic report (enclosure)

Decision *Christopher Dixon*

Item 13.0.0 - Freedom to Speak Up Guardian Bi-Annual Activity Report - Nov 2026.pdf (11 pages)

10:35 - 10:40 (5 min)

Break (10.35 – 10.40)

Finance and Sustainability

10:40 - 10:45 (5 min)

14. Finance Report (enclosure)

Discussion *Mike Woodhead*

Item 14.0.0 - Finance Report Board (Cover paper).pdf (3 pages)

Item 14.0.1 - Trust Board - Finance Report (Month 6 - September 2026).pdf (9 pages)

Close Holly 29/10/2026 15:09:2

10:45 - 10:50 (5 min)

15. AAAD Extraordinary Finance and Performance Committee held on 23 September 26 (enclosure)

Discussion *Mark Rawcliffe*

Item 15.0 - AAAD - Effective Oversight Escalation and Assurance - FPC 23 Sept 2026 CHAIR EXEC APP.pdf (3 pages)

10:50 - 10:55
5 min

16. NHS quarterly submission (enclosure)

Decision *Mike Woodhead*

Item 16.0.0 - NHS England Quarterly Submission (Trust Board) Q2 26_27.pdf (4 pages)

10:55 - 11:05
10 min

17. LMH Redevelopment programme derogations

Decision *Mike Woodhead/ John Neeson*

Item 17.0.0 - TB Derogations Cover Paper v1 DRAFT.pdf (5 pages)
Item 17.0.1 - Appendix A - LMH Stage 5 Design Derogations Oct 26_FINAL.pdf (1 pages)

Strategy and partnerships

11:05 - 11:20
15 min

18. Integrated Strategic Performance and Quality Report (enclosure)

Discussion *Kelly Barker & Chris Dixon*

Item 18.0.0 - ISPQR - October 2026 - Trust Board Cover Paper FINAL.pdf (6 pages)
Item 18.0.1 - ISPQR - October 2026 (September Data) FINAL.pdf (65 pages)

18.1. Board Assurance Framework (enclosure)

Fran Stead

Item 18.1.0 - Board Assurance Framework - Public Board - 5 November 2026 - Final.pdf (8 pages)

18.2. Strategic Risk Report (enclosure)

Fran Stead

Item 18.2.0 - Strategic Risk Assurance Report - Board - November 2026 - v.0.1.pdf (15 pages)
Item 18.2.1 - Appendix 1 - 2026.09 - Strategic Risk Assurance Report WHOLE - Public Board.xlsx (25 pages)

11:20 - 11:35
15 min

19. Quality and Performance Management System (enclosure)

Chris Hunt

Item 19.0.0 -BDCFT Public Board Meeting - QPMS - 5-11-26 - V2.pdf (9 pages)

11:35 - 11:45
10 min

20. BDCT Social Value activity (enclosure)

Discussion *Farhan Rafiq*

Item 20.0.0 - BDCFT Social Value activity Board Paper.pdf (9 pages)

People & Culture

11:45 - 11:50
5 min

21. Alert, Advise, Assure and Decision Report: People and Culture Committee held 17 September and 22 October 2026 (enclosures) • PCREF report • Menopause update

Close Henry
29/10/2026 15:09:24

Discussion *Joanne Harrison*

Item 21.0.0 - AAAD - Effective Oversight Escalation and Assurance - PCC 17 Sept 2026 CHAIR EXEC APP.pdf (3 pages)