NHS Bolton NHS Foundation Trust

BOARD OF DIRECTORS' AGENDA

MEETING HELD IN PUBLIC

To be held at 1.00 pm on Thursday 24 September 2026
in the Boardroom, Royal Bolton Hospital, Minerva Road

Ref No.	Agenda Item	Process	Lead	Time
PRELIMINARY BUSINESS				
TB090/26	**Chair's welcome and note of apologies** ***Purpose:*** *To record apologies for absence and confirm the meeting is quorate.*	*Verbal*	Chair	
TB091/26	**Patient and Staff Story** ***Purpose:*** *To* ***receive*** *the patient and staff story.*	*Presentation*	Chair	
TB092/26	**Declarations of Interest relating to agenda items** ***Purpose:*** *To record any interests relating to agenda items.*	*Verbal*	Chair	**13:00** (20 mins)
TB093/26	**Minutes of the previous meeting held on 30 July 2026** ***Purpose:*** *To* ***approve*** *the minutes of the previous meeting.*	*Report*	Chair	
TB094/26	**Matters Arising and Action Log** ***Purpose:*** *To consider matters arising not included on the agenda, review outstanding actions and approve completed actions.*	*Report*	Chair	
WELL LED FRAMEWORK				
TB095/26	**Chair's Update** ***Purpose:*** *To* ***receive*** *the Chair's Update.*	*Verbal*	*Chair*	**13:20** (10 mins)
TB096/26	**Consent Agenda** • ***Senior Information Risk Owner (SIRO) Report*** • ***Compliments, Complaints and Concerns Annual Report*** • ***Health and Safety Annual Report*** • ***Safeguarding Annual Report*** ***Purpose:*** *To approve the reports*	*Report*		**13:30**
TB097/26	**Chief Executive's Report** ***Purpose:*** *To* ***receive*** *the Chief Executive's Report.*	*Report*	*CEO*	**13:30** (10 mins)

AN ORGANISATION THAT'S FIT FOR THE FUTURE				
TB098/26	**Sustainability Plan** ***Purpose:*** *To* ***approve*** *the Sustainability Plan.*	*Report*	*CNO*	**13:40** (30 mins)
TB099/26	**Sustainability Board AAA Report** ***a)*** **Integrated Performance Report** ***Purpose:*** *To* ***receive*** *the Sustainability Board AAA Report and Integrated Performance Report.*	*Report*	*CEO + Exec Directors*	**14:10** (30 mins)
	COMFORT BREAK (10 min)			**14:40**
IMPROVING CARE, TRANSFORMING LIVES				
TB100/26	**Quality Assurance Committee Chair's Report** ***Purpose:*** *To* ***receive*** *assurance on the work delegated to the Committee.*	*Report*	*QAC Chair*	**14:50** (05 mins)
TB101/26	**Clinical Negligence Scheme for Trusts (CNST) Maternity Incentive Scheme/ Maternity and Neonatal 10 Point Plan Assurance Process Report** ***Purpose:*** *To* ***receive*** *the CNST Maternity Incentive Scheme and Maternity and Neonatal 10 Point Plan Assurance Process Report.*	*Report*	*CNO + Director of Midwifery*	**14:55** (10 mins)
TB102/26	**Clinical Correspondence Update** ***Purpose:*** *To* ***receive*** *the Clinical Correspondence Update.*	*Report*	*MD*	**15:05** (10 mins)
A GREAT PLACE TO WORK				
TB103/26	**People Committee Chair's Report** ***Purpose:*** *To* ***receive*** *assurance on the work delegated to the Committee.*	*Report*	*PC Chair*	**15:15** (05 mins)
TB104/26	**Staff Health and Wellbeing Report** ***Purpose:*** *To* ***receive*** *the Staff Health and Wellbeing Report.*	*Report*	*CPO*	**15:20** (10 mins)
TB105/26	**Medical Appraisal and Revalidation Report - 2025-2026 Annual Submission to NHS England North West: Framework for Quality Assurance** *Purpose: To* ***approve*** *the Medical Appraisal and Revalidation Report - 2025-2026 Annual Submission to NHS England North West: Framework for Quality Assurance and Improvement*	*Report*	*MD*	**15:30** (10 mins)

A HIGH PERFORMING PRODUCTIVE ORGANISATION				
TB106/26	**Finance and Investment Committee Chair's Report** ***Purpose:*** *To* ***receive*** *assurance on the work delegated to the Committee.*	*Report*	*F&I Chair*	**15:40** (05 mins)
TB107/26	**Audit and Risk Committee Chair's Report** ***Purpose:*** *To* ***receive*** *assurance on the work delegated to the Committee.*	*Report*	*ARC Chair*	**15:45** (05 mins)
TB108/26	**Winter Plan** ***Purpose:*** *To* ***approve*** *the Winter Plan.*	*Report*	*COO*	**15:50** (05 mins)
A POSITIVE PARTNER				
TB109/26	**Questions to the Board** ***Purpose:*** *To discuss and respond to any questions received from members of the public.*	*Verbal*	*Chair*	**15:55** (01 min)
TB110/26	**Feedback from Board Walkabouts** ***Purpose:*** *To* ***receive*** *feedback following walkabouts.*	*Verbal*	*Members*	**15:56** (02 min)
CONCLUDING BUSINESS				
TB111/26	**Messages from the Board** ***Purpose:*** *To agree messages to be shared with all staff.*	*Verbal*	*Chair*	**15:58** (01 min)
TB112/26	**Any Other Business** ***Purpose:*** *To* ***receive*** *any urgent business not included on the agenda.*	*Verbal*	*Chair*	**15:59** (01 min)
	Date and time of next meeting: • Thursday 26 November 2026			***16:00*** ***Close***

Chair Dr Niruban Ratnarajah