Board of Directors (Public) 9.30, 5 November 2026 Via Webinar					
Ref	**Item**	**Lead**	**Purpose**	**Format**	**Time**
Standing items					
1	Welcome and apologies	Sir Bruce Keogh, Chair	Information	Verbal	9.30-9.35
2	Declarations of Interest	Sir Bruce Keogh, Chair	Information	Enclosure 00	
3	Minutes from meeting on 9 September 2026	Sir Bruce Keogh, Chair	Approval	Enclosure 01	
4	Matters arising from previous meetings	Sir Bruce Keogh, Chair	Information		
5	Chief Executive's Report	Matt Boazman, Chief Executive Officer	Information	Enclosure 02	9.35-9.50
Quality					
6	Quality Committee Highlight Report	Wendy Reid, Non-Executive Director	Assurance	Enclosures 03, 03a	9.50-10.00
7	Thirwell Inquiry Report and Recommendations	Daljit Athwal, Chief Nursing and Midwifery Officer	Assurance	Enclosure 04	10.00-10.10
Finance & Performance					
8	Finance and Performance Committee Highlight Report	Fran Steele, Non-Executive Director	Assurance	Enclosures 05, 05a	10.10-10.20
People					
9	People and Inclusion Committee Highlight Report	Wendy Reid, Non-Executive Director	Assurance	Enclosure 06	10.20-10.30
Risk and Governance					
10	Audit Committee Highlight Report	Nailesh Rambhai, Non-Executive Director	Assurance	Enclosure 07	10.30-10.40
11	Corporate Risk Register	Satish Rao, Chief Medical Officer	Assurance	Enclosure 08	10.40-10.50
12	Board Assurance Framework	Barbara Anthony, Company Secretary	Approval	Enclosure 09	10.50-10.55
Closing items					
13	Board Forward Plan and information	Barbara Anthony, Company Secretary	Information	Enclosure 10	10.55
14	Any Other Business	Sir Bruce Keogh, Chair	Discussion	Verbal	
Reading Room					
Date of next meeting: 14 January 2027					
END					
Questions from any Observers *At the discretion of the Chair and subject to available time, observers will be invited to ask a maximum of two questions each about the matters discussed during the preceding meeting.*					
CLOSE					

Birmingham Women's and Children's NHS Foundation Trust
Register of Declarations of Interest 2026/27

29 October 2026

NAME	POSITION	DECLARATION DATE	DESCRIPTION OF INTEREST / COMMENTS	FROM	TO	TYPE OF INTEREST
Sir Bruce Keogh OBE	**Chair**	17.11.2024	Chair, Arcturis Healthcare Data Ltd	2018	Present	Financial
			NED- Cell and Gene Therapy Catapult	2018	Present	Financial
			Advisory Board Petrichor Healthcare Capital Management (US)	2018	Present	Financial
			Advisory board: HCA (UK)	2018	Present	Financial
			Advisor, Bain & Co	2018	Present	Financial
			Equity Partner, Recode Health (UK & US)	2023	Present	Financial
			Fellow, Royal College of Surgeons in England (previous Member of Council)	2000	Present	NF Professional
			Fellow, Royal College of Surgeons of Edinburgh – King James IV Professor	1985	Present	NF Professional
			Fellow, Royal College of Surgeons (ad eundum)	2000	Present	NF Professional
			Member & Fellow, Royal College of Physicians (London)	1980, 2005	Present	NF Professional
			Honorary Fellow, Royal College of Surgeons in Ireland	2011	Present	NF Professional
			Honorary Fellow, Royal College of Anaesthetists	2011	Present	NF Professional
			Honorary Fellow, Royal College of General Practitioners	2009	Present	NF Professional
			Honorary Fellow, Royal College of Paediatrics and Child Health	2019	Present	NF Professional
			Honorary Senior Fellow, Faculty of Medical Management and Leadership	2016	Present	NF Professional
			Honorary Member, British Society of Interventional Radiology	2010	Present	NF Professional
			Honorary Member, British Association of Aesthetic and Plastic Surgeons		Present	NF Professional
			Member, Society of Apothecaries	1980	Present	NF Professional
			Honorary Fellow, Academy of Medical Sciences	2020	Present	NF Professional
			Local Honorary degrees: Birmingham, Coventry & Aston		Present	NF Professional
			Honorary Member and Past Secretary General, European Association for Cardiothoracic Surgery	1997	Present	NF Professional
			Member, previously International Director, US Society of Thoracic Surgeons	1997	Present	NF Professional
			Honorary Fellow, American College of Surgeons	2009	Present	NF Professional
			Honorary Fellow, American Surgical Association	2016	Present	NF Professional
			Chair, Scar Free Foundation which funds burns research in Birmingham	2014	Present	NF Professional
			Chair and Trustee, Ex Fide Fiducia Trust. Charity supporting a school in Zimbabwe	2018	Present	NF Professional
			Son, Partner at Deloitte (Corporate Tax)		Present	Indirect
Fran Steele	**Deputy Chair**	13.5.2025	Director of Birmingham Children's Hospital Pharmacy Limited	Jun-24	current	NF Professional
			Director of Birmingham Children's Hospital Health Services Limited	Jun-24	current	NF Professional
			Trustee Director, Heart of England YMCA	Nov-23	current	NF Professional
Nailesh Rambhai	**Deputy Chair**	11.9.2025	Non-Executive Director, Newbury Building Society	Sep-22	current	NF Professional
			Non-Executive Director, UCL Hospitals NHS Foundation Trust, London	Apr-22	current	NF Professional
			Non-Executive Director, United Way UK Charitable Trust	Nov-20	current	NF Professional
			Non-Executive Director, Whittington Health NHS Trust	Oct-23	current	NF Professional
			Solicitor Assessor, Solicitor's Qualifying Exam (SQE) - admn. by Kaplan Resourcing	May-24	current	NF Professional
			Director, Cholmeley Court Limited	Jun-05	current	NF Professional
Professor David Adams	**Non-Executive Director**	23.5.2025	Emeritus Professor of Hepatology, University of Birmingham	Apr-15	current	Financial
			Registrar and Trustee Academy of Medical Sciences	Apr-23	2027	NF Professional
			Trustee, PSC Support Patient Charity	2013	ongoing	NF Professional
			Scientific Advisory Board Moorfield Biomedical Research Centre	2025	current	NF Professional
			Health and Life Sciences Scientific Advisory Board, Aston University	2022	ongoing	NF Professional
Hema Purohit	**Non-Executive Director**	15.4.2026	Director and Founder, Lotus Advisory & Consulting Ltd	Jan-25	ongoing	Financial
Wendy Reid CBE	**Non-Executive Director**	28.8.2026	Chair, Manx Care. Manx Care is public sector organisation responsible for delivering health and social care services across the Isle of Man.	Feb-24	current	NF Professional
			Non-Executive Director, Royal Free London NHS Foundation Trust	Sep-24	current	NF Professional
			Consultant Advisor, World Health Organization	Nov-24	current	NF Professional
Stephen Jackson	**Non-Executive Director**	5.11.2025	CEO, Imperial Business Consulting Limited	Aug-16	current	Financial
			Chair, Nottingham BID	Jan-16	current	NF Professional
			Governor and Trustee, Nottingham High School	Sep-16	current	NF Professional
			Governor and Trustee, Portland College	Sep-19	current	NF Professional
			Board member, East Midlands Reserve Forces and Cadets Association	Jun-22	current	NF Professional
			Non-Executive Director, Futures Housing Group	Jan-25	current	Financial
			Non-Executive Director, ICB Cluster Board for Derbyshire, with Nottinghamshire and Lincolnshire	Nov-25	current	Financial
Professor Tim Hodgetts CB CBE DL	**Non-Executive Director**	23.11.2025	Director, ISEM Ltd	Nov-25	current	Financial
			Strategic Adviser and Non-Executive Director, TSG Associates	Jan-25	current	Financial
			Master General Medical and Colonel Commandant Royal Army Medical Service	Nov-24	current	NF Professional
			Deputy Lieutenant County of West Midlands	Apr-23	current	NF Professional
			Honorary Professor of Emergency Medicine, University of Warwick	Aug-24	current	NF Professional
			Trustee, citizenAID registered charity	2017	current	NF Professional
			Trustee, The Poppy Factory registered charity	2022	current	NF Professional
			Trustee, London's Air Ambulance registered charity	2021	current	NF Professional
Matt Boazman	**Chief Executive Officer**	28.4.2025	Trustee, Birmingham Women's & Children's Hospital Charity	May-23	current	NF Professional
Daljit Athwal	**Chief Nursing and Midwifery Officer**	6.5.2025	Director, BWC Management Services Limited	5.8.2022	N/A	NF Professional
Steve Cumley	**Chief Operating Officer**	18.3.2025	Nil	N/A	N/A	N/A
Raffaela Goodby	**Chief People Officer**	11.11.2025	NHS Universal Family Programme - Senior Responsible Owner (SRO), NHSE *(Receives nominal annual payment from NHSE for 1 day per week. Remainder of the funding is reinvested within the workforce team.)*	Oct-22	current	Financial
			Member & Trustee, Aston University Engineering Academy	2024	current	NF Professional
			Chair of HR and Remuneration Committee, Aston University Engineering Academy	Nov-25	current	NF Professional
Phil Foster	**Chief Finance Officer**	30.5.2025	Director, BWC Management Services Limited	Dec-21	current	NF Professional
			Director, Birmingham Children's Hospital Pharmacy Limited	Dec-22	current	NF Professional
Claire Lemer	**Chief Officer for Strategy and Innovation**	18.8.2026	Chair of Child Health Independent Advisory Group (CHIAG) for Healthcare Quality Improvement Partnership (HQIP)	2015	current	NF Professional
			Trustee of Harris Federation	2013	current	NF Professional
			Member and Trustee of Jewish Community Academy Trust	2013	current	NF Professional
			Trustee of Kisharon Langdon	2015	current	NF Professional
			Director, TURA 34 Ltd (family business)	Sep-25	current	Financial
			Trustee of London School of Jewish Studies	Aug-26	current	NF Professional
Satish Rao	**Chief Medical Officer**	5.2.2026	Nil	N/A	N/A	N/A
Non-Voting						
Rob Nagra	**Associate Non-Executive Director**	23.1.2025	Global Head of Resilience and Infrastructure Coverage, Deutsche Bank	2007	current	Financial
			Chair, Birmingham Women's & Children's Hospital Charity	2014	current	NF Professional
Daniel Ray	**Chief Technology Officer**	8.7.2025	Trustee, NARF Allergy Charity	Jan-20	current	NF Professional
			Advisor, National Data Guardian	Jul-24	current	NF Professional
Ruth E. Wilkin	**Chief Officer-Partnerships and Corporate Affairs**	21.2.2025	Nil	N/A	N/A	N/A

Board of Directors

10.00, 9 September 2026

KPMG Office, 1 Snow Hill Queensway, Birmingham B4 6GH

In Public

Present			
Sir Bruce Keogh, Chair	BK	Satish Rao, Chief Medical Officer	SR
Nailesh Rambhai, Non-Executive Director/Deputy Chair	NR	Steve Cumley, Chief Operating Officer	SC
Fran Steele, Non-Executive Director/Deputy Chair	FS	Claire Lemer, Chief Strategy Officer	CL
David Adams, Non-Executive Director	DXA	Daljit Athwal, Chief Nurse and Midwifery Officer	DA
Stephen Jackson, Non-Executive Director	SJ	Raffaela Goodby, Chief People Officer	RG
Matt Boazman, Chief Executive Officer	MB		
Attending			
Ruth Wilkin, Executive Director of Communications and Partnerships	RW	Daniel Ray, Chief Technology Officer	DR
Barbara Anthony, Company Secretary	BA	Cindy Chow, Assistant Company Secretary	CC
Clare Atkinson, FTSU Guardian (item 10)	CA		
Public Observer			
Mrs Singh			
Apologies:			
Wendy Reid, Non-Executive Director	WR	Rob Nagra, Associate Non-Executive Director	RN
Tim Hodgetts, Non-Executive Director	TH	Phil Foster, Chief Finance Officer	PF
Hema Purohit, Non-Executive Director	HP		

Ref	Item	Lead	Outcome	Format
1a	**Welcome and Introductions**	BK	Noted	Verbal
The Chair welcomed members and Mrs Singh, a public observer.				
1b	**Apologies**	BK	Noted as above	Verbal
Apologies were received as recorded above. The Chair and Chief Executive paid tribute to Non-Executive Director Mary Martin following her death, recognising her commitment, constructive challenge and ambition for the Trust. Her contribution as Chair of the Major Projects Committee, and as a member of Finance and Performance Committee and Audit Committee, was acknowledged with appreciation. The Board's thoughts and deepest condolences were extended to her family and loved ones at this difficult time.				
2	**Declarations of Interest** No additional declarations were made.	BK	Noted	Enclosure 00
3	**Minutes from meeting on 2 July 2026**	BK	Approved	Enclosure 01
The minutes of the meeting held on 2 July 2026 were approved as an accurate record without amendment.				
4	**Matters arising from previous meeting** No further matters arose.	BK	None	Verbal
5	**Chief Executive's Report**	MB	Noted	Enclosure 02
The Chief Executive presented the report, drawing attention to national developments and the Trust's operational, financial and quality priorities. **National oversight and performance**				