Trust Board (Public)

Thursday 5 November 2026, 13:15 - 16:15

Lecture Theatre, King George Hospital

Meeting Pack

13:15 - 13:15
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Papers:

- 00. Public Board Agenda 5 November 2026 Final.pdf (3 pages)
- 04. Board of Directors Register of Interests November 2026.pdf (2 pages)
- 05. Draft Public Board Minutes 03 September 2026.pdf (21 pages)
- 07. Trust Board Action Tracker Nov 2026.pdf (1 pages)
- 08. Trust Board Membership.pdf (2 pages)
- 09a. Chief Executive's Report November 2026 Exec Summary.pdf (1 pages)
- 09b. Chief Executive's Report November 2026.pdf (4 pages)
- 10. QAC Report November 2026 V2.pdf (11 pages)
- 11. Maternity Services Report Q1 2026-27 Edited Final.pdf (30 pages)
- 12. Thirlwall Inquiry Report and Recommendations.pdf (17 pages)
- 13a. Integrated Quality and Safety Report Month 6 (September 2026) Exec Summary.pdf (3 pages)
- 13b. Integrated Quality and Safety Report Month 6 (September 2026) V3.pdf (30 pages)
- 14a. Flu Vaccination Campaign 2026 Exec Summary (002).pdf (2 pages)
- 14b. Seasonal Flu Vaccination Programme 2026-27_Redacted.pdf (10 pages)
- 15a. Learning from Deaths Q1 2026-27.pdf (8 pages)
- 15b. Caldicott Guardian Annual Report 2025-26.pdf (12 pages)
- 15c. Patient Experience Complaints and PALS Annual Report 2025-26 v5.pdf (30 pages)
- 16. PCC Report November 2026.pdf (6 pages)
- 17. Medical Education Q1 2026-27 Report.pdf (8 pages)
- 18a. NHSE Annual Education and Training Provider Self-Assessment Exec Summary.pdf (9 pages)
- 18b. NHSE Provider Self-Assessment 2026 Board.pdf (9 pages)
- 18c. 2026 NHS England 4 Provider Self-Assessment_KK 03.11.2026.pdf (41 pages)
- 19. FIPC Report November 2026.pdf (7 pages)
- 20a1. Finance Report Month 6 Exec Summary.pdf (2 pages)
- 20a2. Finance Report Month 6.pdf (21 pages)
- 21a. Revenue Deficit Cash Support Request REISSUED.pdf (3 pages)
- 21b. Revenue Support Approval Appendix 1 V2.pdf (11 pages)
- 21c. Appendix B Chair and CEO Letter of Support_Cash Application BHRUT.pdf (3 pages)
- 22a. Integrated Performance Report October 2026 Exec Summary.pdf (3 pages)
- 22b. Integrated Performance Report October 2026.pdf (25 pages)
- 23a. Winter Planning Board Assurance Statement Exec Summary v2.pdf (4 pages)
- 23b. Winter Planning Board Assurance Statement Self Assessment Template 20260703 V1.2.pdf (7 pages)
- 23c. Winter Plan Matrix v.3.pdf (5 pages)
- 24a. Organisational Goals Q2 2026-27 Review Exec Summary.pdf (3 pages)
- 24b. Organisational Goals Q2 2026-27 Review.pdf (15 pages)
- 25a. ARAC Report November 2026 sl.pdf (9 pages)
- 25b. Use of the Trust Seal.pdf (3 pages)
- 26. BAF Report for Board 5 Nov 26.pdf (75 pages)

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Barking, Havering and Redbridge University Hospitals NHS Trust

TRUST BOARD MEETING AGENDA

Thursday 5 November 2026
13.15 – 16.30
Lecture Theatre, King George Hospital, Barley Lane, Ilford, IG3 8YB

Please note this meeting will be recorded and published on the Trust website

Time	Ref	Item	Board Lead	Format and Purpose
13.15	1.	Chair's Welcome	Chair	Verbal Information
	2.	Apologies for Absence	Chair	Verbal Information
	3.	Service User Experience	Chief Nursing Officer	Verbal Information
13.30	4.	Board of Directors' Declarations of Interests	Chair	Report Information
	5.	Minutes of Previous Meeting held on 3 September 2026	Chair	Report Approve
	6.	Matters Arising	Chair	Verbal Information
	7.	Action Tracker	Chair	Report Approve
Chair and Chief Executive's Reports				
13.35	8.	Chair's Report including report on Board Membership Changes	Chair	Report Information
13.40	9.	Chief Executive's Report including Outline Programme for Queen's £42m Accident and Emergency Department	Chief Executive (Interim)	Report Assurance
Quality and Safety				
13.50	10.	Quality Assurance Committee Report: 24 September 2026 Meeting	Marta Phillips Non-Executive Director	Report Assurance
14.00	11.	Quarter 1 2026/7 Maternity Services Report	Chief Nursing Officer	Report Assurance
14.10	12.	Thirlwall Inquiry Report and Recommendations	Chief Nursing Officer	Report Assurance

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Time	Ref	Item	Board Lead	Format and Purpose
14.30	13.	Integrated Quality and Safety Report Month 6 (September 2026)	Chief Nursing Officer	Report Assurance
14.40	14.	Flu Vaccination Campaign 2026	Chief Nursing Officer	Report Assurance
14.45	15.	Reports Reviewed at the Quality Assurance Committee Meeting 24 September 2026 *For Information – Discussion by Exception:* • *Learning from Deaths Q1 2026/27 Report* • *Caldicott Guardian Annual Report 2025/26* • *Patient Experience and PALS Annual Report 2025/6*	 Chief Medical Officer Chief Medical Officer Chief Nursing Officer	Reports Information
People and Culture				
14.55	16.	People and Culture Committee Assurance Report: 12 October 2026 Meeting	Committee Chair, Mehboob Khan	Report Assurance
15.05	17.	Medical Education Progress Report Quarter 1 2026/7	Chief Medical Officer	Report Assurance
15.10	18.	NHS England Annual Education and Training Provider Self-Assessment	Chief People Officer	Paper Approve
Financial Reporting				
15.15	19.	Finance, Investment and Performance Committee Report: 30 September 2026 and 28 October 2026 Meetings	Committee Chair, Sue Lees, Non-Executive Director & Neil Swift, Non-Executive Director	Report & Verbal Assurance
15.25	20.	Finance Report Month 6 – September 2026	Chief Financial Officer	Report Assurance
	21.	Revenue Deficit Cash Support Request	Chief Financial Officer	Report Approve
Operational Reporting				

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