AIREDALE NHS FOUNDATION TRUST

BOARD OF DIRECTORS
In Public

Wednesday 4 November 2026
09:30 to 11:55
Meeting Room 1, Education Centre, Airedale General Hospital

AGENDA

No	Item	Lead	Format	Purpose	Time
Section 1: Opening Matters					
1.	Welcome and Apologies for Absence	Chair	Verbal	Information	09:30 (25 mins)
2.	Patient / Staff Story	Chief Nurse	Presentation	Information	
3.	Declarations of Interest	Chair	Verbal	Information	
Section 2: Business from Previous Meetings					
4.	Minutes of the meetings: 4.1 Trust Board in Public held on 2 September 2026 4.2 Annual Members Meeting held on 16 September 2026	Chair	Attachment	Approval	
5.	Action Log	Chair	Attachment	Assurance	
6.	Matters arising not covered elsewhere on the agenda	Chair	Verbal	Information	
Section 3: Strategic, Partnerships and Transformation Reports					
7.	Chairs Briefing	Chair	Verbal	Assurance	09:55 (5 mins)
8.	Chief Executive Officer's Report 8.1 Strategic Partnering Agreement	Chief Executive Officer	Attachment	Assurance	10:00 (5 mins)
9.	Trust Strategy Delivery and Board Assurance Framework – Integrated Review	Director of Strategy, Planning and Partnerships	Attachment	Assurance	10:05 (20 mins)
Section 4: Performance, Risk and Governance Reports					
10.	External Reviews: 10.1 Thirlwall Inquiry – Trust Response 10.2 Aubrey Review	Chief Nurse	Attachment	Assurance	10:25 (10 mins)
11.	Perinatal Quality Oversight Model Quarterly Report	Director of Midwifery & Nursing	Attachment	Assurance	10:35 (15 mins)
12.	Integrated Performance Report	Chief Operating Officer	Attachment	Assurance	10:50 (10 mins)
Refreshment Break (11:00 to 11:10)					
13.	Guardian of Safe Working Annual Report	Guardian of Safe Working	Attachment	Assurance	11:10 (15 mins)

No	Item	Lead	Format	Purpose	Time
14.	High Level Risk Register	Chief Nurse	Attachment	Assurance	11:25 (5 mins)
15.	Board Committee Assurance Reports: 15.1 Audit and Risk Committee ('A&R'):15 October 2026 15.2 Finance, Performance and Digital Committee ('FPDC'): 28 September 2026 and 28 October 2026 15.3 People Committee ('PC'):29 September 2026 15.4 Quality & Safety Committee ('Q&S'):1 and 29 October 2026 15.5 Securing the Future Committee (StF):10 September 2026 and 8 October 2026	 A&R Chair FPDC Chair PC Chair Q&S Chair StF Chair	Attachments	Assurance	11:30 (10 mins)
16.	Chair in Common Arrangements – Half-Year Report	Trust Secretary	Attachment	Assurance	11:40 (5 mins)
17.	Airedale Hospital Charity: Hospital Futures Project Funding	Chair	Attachment	Approval	11:45 (5 mins)
Section 5: Closing Matters					
18.	Board Workplan 2026/27	Chair	Attachment	Information	11:50 (5 mins)
19.	Any Other Business	Chair	Verbal	Information	
20.	Meeting Effectiveness Review	Chair	Verbal	Information	
Meeting Close					**11:55**
Date of next Board of Directors meeting: Wednesday 13 January 2027 at 09:30am					

MEETING OF THE BOARD OF DIRECTORS
HELD IN PUBLIC AT 9:30AM ON WEDNESDAY 2 SEPTEMBER 2026
MEETING ROOM 1, SKIPTON GENERAL HOSPITAL

PRESENT

Sarah Jones	Chair
'Foluke Ajayi	Chief Executive
Mark Andrews	Non-Executive Director
Carl Chambers	Non-Executive Director
Helene Ghosh	Non-Executive Director
Joanne Harrison	Joint Chief People Officer
Zubair Iqbal	Non-Executive Director
Andrew Loughney	Chief Medical Officer
Jyoti Mehan	Non-Executive Director
Andrew Merrick	Non-Executive Director
Lianne Robinson	Chief Nurse
Mike Savage	Executive Director of Finance
Stuart Shaw	Director of Strategy, Planning and Partnerships
Tom Strickland	Chief Operating Officer

IN ATTENDANCE

Kate Bell	Freedom to Speak Up Guardian (item 16iii)
Vicky Brooksbank	Head of Midwifery (item 14)
Jonathan Campbell	Director of Estates and Facilities (item 16v)
Alex Danecki	ED Consultant (item 2)
Nicola Denbow	Urgent Care Matron (ED & AAU) (item 2)
Katherine Duke	Deputy Director of People & OD
Emma Marshall	Corporate Governance Support Officer (minutes)
Jasmine Powell	Corporate Governance and Membership Manager

MEETING OBSERVERS

Linda Dobson	Lead Governor & Public Governor for Keighley Central/East
Peter Home	Public Governor for Bingley
David Howlett	Public Governor for Settle & Mid Craven
Sheila Lambert	Public Governor for Keighley West & Worth Valley
Hugh Lorimer	Public Governor for Ilkley & Wharfedale
Stewart Longbottom	Public Governor for Skipton

APOLOGIES

Eileen Jessop	Non-Executive Director
Andy Laverick	Chief Digital and Information Officer
Jane Osler	Interim Head of Corporate Governance and Trust Secretary

No	Item	Actions
1.	**Welcome and Apologies for Absence** The Chair welcomed everyone to the meeting. Apologies were noted as above.	
2.	**The View from the Emergency Department** Dr Alex Danecki presented a reflection on the deterioration of the Emergency Department performance since 2020, highlighting the impact of rising demand on patient flow, waiting times, patient experience and staff wellbeing. She emphasised that current pressures had become normalised despite being unacceptable and reiterated findings from the Kingsgate and Getting it Right First Time (GIRFT) reviews that patient flow remained the key challenge. Alex Danecki called for a whole-hospital response focused on pathway redesign, workforce planning, seven-day working and greater specialty ownership of patients within the Emergency Department.	